

### JULY 2001, Volume 14, Number 7

#### **2001 CHAPTER BOARD**

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#### David Jacob, Trustee

Doren Associates Tel: 949-786-0052 Fax: 949-522-4033 E-mail: dorend@prodigy.net

## July 10th Meeting

## THE CHALLENGES OF MANAGING THE FINAL DESIGN OF THE GROUND WATER REPLENISHMENT SYSTEM PROJECT

By Richard Corneille, P.E., PMP

The Groundwater Replenishment (GWR) System is an indirect potable water reuse project jointly sponsored by the Orange County Water District (OCWD) and the Orange County Sanitation District (OCSD). These two public agencies currently serve 2.2 million people Orange County. The GWR System will supplement existing water supplies by providing a new, reliable, high-quality source of water to recharge the Orange County Groundwater Basin (the Basin) and protect the Basin from further degradation due to seawater intrusion. By recycling water, it will also provide peak wastewater flow disposal relief and postpone the need for OCSD to construct a new ocean outfall by diverting treated wastewater flows that would otherwise be discharged to the Pacific Ocean.

Located in central Orange County, the project will extend from Huntington Beach, Fountain Valley, and Costa Mesa near the Pacific Ocean coast to Santa Ana, Orange, and Anaheim generally along the Santa Ana River. The GWR System will consist of three major components: (1) Advanced Water Treatment facilities (including microfiltration, reverse osmosis, and UV light) and pumping stations; (2) a major pipeline connecting the treatment facilities to existing recharge basins; and (3) expansion of an existing seawater intrusion barrier.

Implementation of the GWR System will be phased. Phase 1, which is currently under final design, will produce 70 mgd of reclaimed water. The total project cost for Phase 1 is estimated at \$352 million and the operation and maintenance cost is \$22 million per year. The current schedule calls for Phase 1 to begin operation in the Spring of 2005. Future phases are planned to expand the capacity of the GWR System to over 130 mgd of treated water, as anticipated demands for recycled water are realized. These demands would include a drought proof supply of high quality waster for industrial uses. When completed, the GWR System will be the largest recycling project of its type in the world, ultimately treating over 170 mgd of secondary effluent.

The presentation will discuss this major Orange County water supply project and the project management challenges of the Camp Dresser & McKee (CDM) consultant team that is performing the final design. These challenges include: managing a multi-discipline engineering



## **PMI-OC RECEIVES AWARD** The PMI Orange County, CA Chapter

has been awarded the honor of 2001 PMI Chapter Sustained Superior Performance Award.

This award honors and recognizes Chapters who have, for a period of three years or more, conducted superior programs that further the objectives of the Project Management Institute. The PMI Orange County, CA Chapter has consistently met and surpassed the requirements and obligations to the Institute.

The chapter will be recognized at the PMI Leadership Reception, Friday, 2 November 2001, 5:15-7:00 p.m., at the Opryland Hotel, Nashville, TN USA. The chapter's award will also be recognized in a special section of the PMI Today newspaper.

## NEW PROJECT MANAGEMENT PROFESSIONALS

The list of new PMPs was not available at the time of printing. We will publish this past month's new PMPs in next month's issue. Our apologies for the delay.

PMI-OC PMPs: 156

## **NEW MEMBERS**

**Rhonda Kay Arbeiter** 

Lisa Bartlett

**Pamela Jean Berryhill** Experio Solutions Inc.

**Daniel Borgmeyer** The Boeing Co.

William Eugene Brown Cap Gemini Ernst & Young

Teri Burley

**Darlene Cahoon** CTP

Mary Campbell The Boeing Company

Moshe Cohen Cap Gemini Ernst & Young US LLC

**Tom Charles Conzelman** Mericom Corp.

**Barbara Diane Cornish** Cap Gemini Ernst & Young

Karen Marie Cosby

**Rabinder J.S. Dhir** E-Z Data Inc.

Judy Ann Ellis Cap Gemini Ernst & Young

Catherine Ford, PMP

Michael Foster

Larry Sawyer Gibson Northern Digital

**Diana Goltzer** Cap Gemini Ernst & Young US LLC

Mark Greenwald

**Robert Frank Halley** 

Jeannette Horne Sierra Systems

**Eyal Karny** Cap Gemini Application Services LLC

Mike Kerr Applied Knowledge Inc.

John Steven Klimek

Yuri Lee KPMG Consulting

Michael Lin Amada Engineering

Karin Lindae-Fregoso Automobile Club of Southern CA The President's Column



## **GROWING UP**

Project Management is coming of age. PMI is has come from an obscure association with just a few thousand members in the 90s, to an organization with over 75,000 members world wide. Growth is good. However, it also brings the need to more structure. This month's column will highlight some of the structures that are being put in place by PMI Headquarters.

### Policies

This month I received a Component Policies Manual from Headquarters. The part of me that likes order, and likes to know

where things stand, really appreciates having everything in one place. Of course, the side of me that doesn't like being told what to do, immediately resented it. Some of the highlights of the policies are:

- Membership and Prospect Database Information
- Use of PMI Intellectual Property
- Web Site Guidelines
- Component Awards

#### Charter

Also, during this month the revised version of the Chartering Document came out. Some of you may remember that when this was first released it caused quite a commotion. Many of the components were upset that they had not been consulted, and felt that the Charter was very one-sided towards headquarters. The revised Charter takes into consideration many of the recommendations from chapters and members. Below are some points of interest that have been summarized. This information is not represented verbatim, nor in entirety.

PMI agrees to perform the following functions:

- Develop policies
- Process membership, collect dues, distribute membership data PMI reserves the following rights:
- The sole right to represent PMI
- The sole right to promulgate PM standards, certify PM Professionals, accredit or recognize training programs and providers, conduct other PMI-identified and PMI-prepared organization-wide activities
- Components may not develop, engage in, endorse or sponsor programs, services, products or other activities that may be confused with, detract from or damage the commmon and standardized products, programs, service and other activities that PMI may develop in the areas of project management standards; professional certification programs; and accreditation under the name of and with the resources from PMI.

#### Component Status and Relationship

• Components shall be independently incorporated and registered as a separate and distinct legal entity. The component shall conduct its affairs in its own name, and shall not represent itself, directly or indirectly as being PMI. The component shall not expressly or indirectly advertise, promote or communicate that the Component's programs, services, or activities are sponsored or endorsed by PMI, unless authorized in writing by the PMI Executive Director.

Component Use of PMI Membership Information

Any information pertaining to membership, including, but not limited to, databases, lists, mailing labels and reports may only be used in the lawful business of the Component.

If you would like to see the entire list of policies, or the Charter Document, you may contact Stephen Townsend or Colleen Laurent at PMI Headquarters.

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## **CORPORATE ADVISORY BOARD UPDATE**

The Corporate Relations Committee is hosting the June 2001 Corporate Advisory Board (CAB) meeting on Friday, 22 June 2001 at the UCI Learning Center. The focus of this meeting is to recap the vision/mission discussions to date, discuss the PMI-OC corporate sponsorship proposal, and conduct team building exercise to help the CAB team function better as a team. The CAB is formed to organize and direct program planning activities that the PMI-OC corporate sponsors are interested in. PMI-OC continues to recruit corporate, education, and government organizations that are interested in associating with PMI to advance the project management profession.

To date, the CAB has representatives from the Newport Corporation, EDS, Boeing, OCTA, Fluor, UCI Extension, Logicon, CSC, and SCE participating. The CAB team agreed on a vision statement: "Increase the value of project management to member organizations." The team also agreed on four objectives: (1) Demonstrate the tangible benefits of project management, (2) Provide synergy between corporate objectives and PMI, (3) Gain insight to the strategic future of project management, and (4) Nurture a project management learning environment for CAB members. Individual CAB members have provided suggested actions on how to meet the four objectives.

The Corporate Relations Committee developed the PMI-OC Corporate Sponsorship Proposal made up of corporate sponsor

responsibilities, corporate sponsor benefits, and CAB organization structure. Corporate sponsors are required to make financial and or service-in-kind contributions, have a minimum number of PMI-OC members and provide volunteers to assist with PMI-OC and CAB sponsored events. For these contributions, PMI-OC corporate sponsors will enjoy reduced rates at PMI-OC and/or CAB sponsored events, special services provided by PMI-OC available only to corporate sponsors, recommendation to the PMI Leadership Institute, free advertising spots on PMI-OC communication channels, and opportunity to direct professional development programs, hosted by PMI-OC/CAB, of interest to corporate sponsors. Finally, the CAB is made up of PMI-OC corporate sponsors on a rotation basis and PMI-OC board members and Corporate Relations Committee members.

Both the CAB and the PMI-OC Board of Directors are reviewing this proposal. And, the CAB will now begin to shift its focus on program planning for next year. Through the VP Corporate Relations, the CAB hopes to coordinate its year 2002 program planning activities with the PMI-OC VP Programs and VP Professional Development. We hope to provide some major year 2002 professional development programs of general interest to PMI-OC members as well as PMI-OC corporate sponsors.

Ken Pao

## SOREN RANTZAU NIELSEN HONORED AS VOLUNTEER OF THE MONTH



Cyndi Snyder, PMI-OC Chapter President, presents Soren Rantzau Nielsen, the Volunteer of the Month for June, with his Certificate of Appreciation.

At the May meeting of your Chapter Board of Directors, a resolution was unanimously passed designating **Soren Nielsen** as *Volunteer of the Month.* Chapter President Cyndi Snyder honored Soren at our June general meeting by presenting him with a Certificate of Appreciation.

Given the explosive growth of attendance at our monthly meetings, we were in dire need to significantly improve the efficiency of our advanced reservation system. Since the Chapter's website is the prime vehicle for recording reservations, we sorely needed expertise in maturing that aspect of our website. Recognizing this need early this year, Soren enthusiastically stepped in and assumed complete responsibility for developing the necessary improvements.

Responding to a set of requirements identified by VP Programs Judy Quenzer and her committee, Soren created several new and very useful reports for her and developed a fully streamlined reservation process. Ultimately he revamped the entire meeting reservation system by creating a completely new software program that included the automated meeting reservation confirmation e-mail.

Soren also added a link to the home page, allowing one to go immediately to the current issue of *Milestones*. He incorporated the new Chapter logo into the web pages. All of this required a significant effort on his part, not just to create the program, but to test all features to assure repeatable and bug-free execution. Hey! Bill Gates and your Microsoft cohorts, you could all learn a lesson or two from Soren.

Soren is certainly no novice at this kind of undertaking. Having worked in software development for more than 15 years, he now has his own consulting firm, specializing in IT project management and software development in Visual Basic and SQL Server. Suffice it to say he has brought to bear all of his formidable talents to this undertaking. We are deeply grateful to you, Soren.

**Dave Jacob** 

# SEP' A PDSWEST '01

Event	
Name:	Professional Development Symposium WEST 2001 (PDSWEST'01) "Great Explorations in Project Management"
Date:	August 26-29, 2001
Location:	Four Seasons Hotel Newport Beach
	(AAA Five Diamond Hotel)
	690 Newport Center Drive, Newport Beach, CA 92660
	949-760-8073
	Special Room Rate of \$160 per night
	(limited, first come first served)
Professiona	al Development Symposium WEST 2001 (PDSWEST'01)

Professional Development Symposium WEST 2001 (PDSWEST 01) offers outstanding cutting edge educational IS and IT specific Project Management tracks to members and non-members of the ISSIG. The topics covered include a look at the information systems community and its impact on today's business environment. Skills development sessions provide "hands-on" activities, timesaving tools, and budget saving techniques for beginners as well as advanced project players. Plus numerous tips and ideas on managing your project portfolio, creating structured project requirements and improving tactical planning. All this presented by prominent project management professionals in the luxurious surroundings of the Four Seasons Hotel at Newport Beach.

Sponsored by:	Information Systems Special Interest Group (ISSIG)
Track Titles:	Blazing the Trail on Information Systems (IS) Projects Discovering the IS in EnterprISe Project Management California Gold Rush: Nuggets from the Field
PDU's to Earn:	20
Social Events:	Sun. Evening Reception, Mon. Night Cocktails, Dinner and Entertainment

#### Local Attractions:

Disneyland, Knott's Berry Farm, Sailing, Beaches, Special ISSIG Golf discount (\$135 Pelican Hill Golf Course), Fashion Island (200 specialty stores and 40 restaurants), trips to Catalina Island, and "Adventures at Sea – Gondola Cruises"

## FOR LINK TO REGISTRATION AND MORE INFORMATION SEE "WHAT'S NEW" AT <u>WWW.pmi-issig.org</u>

#### Pricing Info:

0					
1) non-member \$895					
ISSIG member					
2) Early Bird (until 6/30/01) non \$845					
Early Bird (until 6/30/01) Member \$745					
Early Difu (until 0/50/01) Member					
3) Company Discount					
4) Per day Track Session attendance ONLY (Mon or Tues) \$295					
(Wed only) \$145					
Dinner Tickets for Guests & Day Attendees					
Parking Cost:					
Registration Address:					
ISSIG PDSWEST'01 Conference					
Meetings Plus, Inc.					
4421 Broadway Avenue					
Evansville, IN <sup>°</sup> 47712					
EVAILSVILLE, IN 47712					
Registration Phone: 877-240-4200 (Toll Free)					
Registration Phone:877-240-4200 (Toll Free)Registration Fax:812-424-4201					
Registration Phone:877-240-4200 (Toll Free)Registration Fax:812-424-4201Cancellation policy:Written cancellations refunds up to June 30					
Registration Phone:877-240-4200 (Toll Free)Registration Fax:812-424-4201					
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## **JULY 10TH MEETING**

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team of 17 firms, collaboration with the public agency team and other project consultants, preparing 12 construction contracts concurrently, project review and approval procedures, schedule and budget control, and decision making at public meetings with elected boards. The project management systems and approaches to address these issues will also be discussed.

Mr. Corneille, P.E., PMP is the CDM project manager for the project. He is a vice president with CDM and has 30 years of experience managing a variety of water and wastewater projects both as a consultant and as a manager of a public sector water utility. He has a BS and MS in civil engineering and is a Diplomat of the American Academy of Environmental Engineers. He has been a PMI member since 1996 and was Program Chair for the PMI Los Angeles Chapter in 1997/8.

#### Vendor showcase: Portford Solutions Group

## **SAVE TIME!** Complete the PMP Application Online

The PMI Certification Department now offers a new online PMP<sup>®</sup> Certification Examination application. If you are a PMI member and do not remember your identification number and/ or password, please contact PMI prior to beginning your online application. If you log in as a new user but you are in fact a member, the online application will not recognize your membership and you will be charged the nonmember rate. This not only results in additional fees, but in a new identification number (i.e. you will have a duplicate record in the PMI database). If you have already started the online application and see a discrepancy in the expected fee, please contact the Certification Department at +610-356-4600 prior to submitting your credit card payment.

## **News from Headquarters**



The PMI Standards Program will be sending e-mail invitations to a large random sampling of the PMI membership (approximately 10,000) inviting them to participate in a survey for the Organizational Project Management Maturity Model Project (OPM3). The invitations will go out between Friday, 8 June 2001, and Tuesday, 12 June 2001, and will include the survey closing date. The electronic survey is hosted by a professional survey company. The survey is designed to get information for the OPM3 project team to use in their standards development effort. We anticipate the survey should take no longer than 20 minutes to complete. Please direct questions to Steve Fahrenkrog, PMI Manager, Standards at sfahrenkrog@pmi.org.

PMI Research Conference 2002: Frontiers of Project Management Research and Applications is scheduled for Sunday evening, 14 July 2002, through Wednesday noon, 17 July 2002, at the new Elliott Grand Hyatt Seattle in Seattle, Washington USA. Reserve the date! Please visit and bookmark the Web page at www.pmi.org/ research/conference/conference.htm for current and future information about the conference, its Call for Papers, registration and sponsorship opportunities. Building upon the success of PMI Research Conference 2000 held last June in Paris, France with its array of presentations, panel sessions, networking opportunities, social interactions and international participation of researchers, practitioners, consultants and others interested in project management research, PMI Research Conference 2002 is expected to be even more successful. The Proceedings of PMI Research Conference 2000 are available at the PMI Online Bookstore at www.pmibookstore.com. (r&d@pmi.org)

First Seminars World event in Oslo, Norway: Six seminars will be offered in Oslo, Norway, 18-21 September 2001. Watch the mail for your copy of the SeminarsWorld<sup>™</sup> 2001 Flyer listing the remaining cities and four additional locations. Registration is now available online at www.pmiseminars.org or by calling +800-713-8130 (US & Canada) or +847-384-7739 (all other locations). For more information contact Rita Pagan at edcoord@pmi.org.

The PMI Corporate Council would like to welcome its newest participant, U.S. Department of Defense, Office of the Undersecretary of Defense for Acquisition, Technology, and Logistics. For the most up-to-date listing of Corporate Council participants, as well as links to their Web pages, please visit the Corporate Council Web page at www.pmi.org/corporatecouncil. (corporatecouncil@pmi.org)

Plans are already underway for the Fifth Annual Project Management Festival. It will be held in Cannes, France, 19-20 June 2002. (<u>mktgmgr@pmi.org</u>; componentaffairs@pmi.org)

PMI Staff and Members of the Delaware Valley Chapter spent Saturday, 9 June 2001, volunteering at a Delaware County Habitat for Humanity site in Chester, Pennsylvania USA. Approximately 15 volunteers worked side-by-side completing a range of construction tasks. Habitat for Humanity is a nonprofit organization that, since 1976, has built more than 100,000 houses in more than 60 countries. Habitat for Humanity strives to bring simple, decent and affordable housing to low-income families around the world. Many thanks to all who participated! (corporatecouncil@pmi.org)

## **PMI-OC WEB SITE**

Visit our web site at: <u>http://www.pmi-oc.org</u> to make your reservation for the dinner meeting and to stay informed of events that are important to members and to project management.

## NOTICE

Did you know that you can advertise jobs for **FREE** on the PMI-OC Web Site.

Check it out at <u>http://www.pmi-oc.org.</u>

## E-MAIL

If you would like to receive e-mail annoucements about upcoming PMI-OC events, contact <u>Rstein@PTSStaffing.com</u>

## FALL PMP WORKSHOP

We are pleased to announce that the Orange County Chapter will present a Fall 2001 PMP<sup>®</sup> Exam Workshop. This workshop is intended for students who have substantial project management experience, who have studied project management literature, including the PMBOK<sup>®</sup>, and who intend to take the examination after January 1, 2002.

Site: Newport Corporation 1791 Deere Avenue, Irvine, CA 92606

Schedule:

Six Saturdays from 8 AM till 5 PM. September 8, 15, 29 and October 6, 13, 27

**Registration**:

Space will be reserved on receipt of fully paid registration fees. Contact **Graham Kneale at** <u>gkneale@flash.net</u> for information. Make payment payable to **PMI-OC**, **Inc.** and mail to: **Graham Kneale** 

10 Briar Creek Lane, Laguna Hills, CA 92653 Include the following information with your registration: Your full name, as you want it to appear on your certificate of completion; your mailing address, city, state, and zip code; your telephone number; your e-mail address; your PMI membership number\*

\*New members of PMI who have not yet received their membership number should include a copy of their PMI membership application.

*Fees:* This workshop is restricted to members of PMI. The workshop fee is \$500.00 payable at the time of registration.

## **REAL HELP**

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UC Irvine Extension University of California, Irvine

## Project Management Accelerated Courses for Summer 2001

Earned Value Project Management *Thursday-Saturday, July 19-21, 8am-5pm* 

Project Procurement Management: Contracting, Subcontracting & Teaming *Friday & Saturday, August 17 & 18, 8am-6pm*  Management of Multiple Projects

*Thursday-Saturday, September 20-22, 8am-5pm* 

Also of Interest! Project Management of Information Technology

*Thursdays, July 12-August 16, 6-9:30pm* 

Please call (949) 824-1639 for course details or for On-Site Training information.

## Helping businesses to define and deliver technology solutions

PSG has developed a technology solution delivery methodology called Idea to Implementation (i2i) that can help businesses provide a consistent approach to project delivery.

## i2i Modules

- Project Framework
- Solution Strategy Development
- Business Plan Development
- Process Improvement
- Solution
  Implementation
  Measuring Business
- Measuring Business Benefits

## i2i Features

- Detailed project and module processes
  - Coaching tips to support module processes
- Microsoft Office 2000 deliverable templates
   Intuitive interface via
- the i2iWeb product

## i2i Benefits

- Ensures Consistent Approach to project delivery
- Improves Quality Improves Efficiency
- Increases
  Regulatory
  Compliance





For more information on our products and services visit us on the web at <u>www.portfordsg.com</u>. If you wish to speak with one of our representatives then either email us at <u>info@portfordsg.com</u>, or call us on (949) 716 4763.

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**TUESDAY, JULY 10, 2001** 

Program: THE CHALLENGES OF MANAGING THE FINAL DESIGN OF THE GROUND WATER REPLENISHMENT SYSTEM PROJECT

Location: Wyndham Gardens Hotel 3350 Avenue of the Arts, Costa Mesa Behind the O. C. Performing Arts Center

Time: 5:30 - 9:00 p.m.

Cost:	In Advance	Members Non-Members	\$30.00 \$35.00
	At the Door		\$40.00

Please register online at http://www.pmi-oc.org

Payment, by cash or check, may be made at the meeting.

Checks should be made out to PMI-OC.

Make your reservation by 5:00 pm, Thursday, July 5th, to obtain the "In Advance" price. Reservations made after 5:00 pm, Thursday, July 5th, will be charged the "At the Door" price.

If you are unable to attend, please cancel your reservation by sending an e-mail to Judy Quenzer at coachjq@home.com



## **NEW MEMBERS**

Continued from Page 2

John Lubisich Computer Sciences Corp.

Julia Marquez So. Calif. Edison

Albert Matos McDonald's Corporation

Brenda Munro

Harbinder Narang

John Pakiz

Robert Allan Pettis

Melvin Stertz, PMP Business Technology Services

**Vijay Ukabhai Patel** Toyota Motor Sales USA

Anand Raghavendran, PMP

Ramon Carolina Saracho Cap Gemini Ernst & Young US LLC

Robert Schembre

George Sicklick Northrop Grumman

Patricia Sipek Cap Gemini Ernst & Young

Martine Sloan IMRI

**Guenter Sommer** Fluor

Ginger Stack Computer Information Business

Gary Stephens Carlson

**Lynn Tagami** Sempra Energy

Mark Taylor

Kevin Robert Tory Oz Systems Inc.

Wayne William Weisman

Karen Marie Werle

George Yang

Michael Anthony Yetter SSC IMS

Gail Zinn

Automatic Data Processing Total New Members: 53

PMI-OC Membership: 868

## **PMI Orange County MILESTONES**

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MILESTONES is published for the members of the Orange County Chapter of the Project Management Institute for the purpose of notifying members of meetings, Chapter activities, member accomplishments, and to provide information regarding project management in local business and government agencies. Advertising is welcome. However, its publication does not constitute endorsement by the Chapter or the Project Management Institute.

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PMI-OC, Inc.

Attention: Kristine A. Hayes Munson P. O. Box 15743 Irvine, CA 92623-5743 or kristine\_munson@hotmail.com

## **COMING EVENTS**

Mark your calendar for these "can't miss" PMI-OC dinner meeting topics

> AUGUST 14 Career Strategies: Getting Top \$\$\$ for Your Skills by John Hall and Jan Cummings

SEPTEMBER 11 Panel on Project Management Office

OCTOBER 9 Project Leadership–Time to Bring in the Coach by Jeff Blanton, PMP

NOVEMBER 13 Conflict Resolution: Required Skills for Project Success and Career Advancement by Steven W. Flannes, Ph.D. and Jefferson Welch

DECEMBER 11 Work Life Balance Presentation and Holiday Party by Kathleen "Max" Latham

## PMI/OC MILESTONES

Project Management Institute Orange County Chapter, Inc. PO Box 15743 Irvine, CA 92623-5743

ADDRESS CORRECTION REQUESTED